CANADIAN WEST COAST CHAPTER

Fostering project management professionalism throughout the Lower Mainland

2013

Annual Report

CWCC PMI

11/19/2013

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1 President's Report

Richard (Rich) Brodowski, President

Since joining the Canadian West Coast Chapter PMI Board in 2008, I have been privileged to work with a tremendously dedicated team of volunteers. I have seen amazing results from the work done by these professionals who are passionate about both their profession and their chapter. Volunteerism is the foundation of both PMI's and the Canadian West Coast Chapter's success. And our volunteers are why we have been successful in the past, and it is also why we will be successful in the future as we embark on new initiatives in 2014 and beyond.

Our motto for 2013 was "stay the course", as we wanted to build on the successes of 2012. As a board we looked at ways of giving back to our membership. We kept a keen eye on repeating the things that worked well in 2012, we looked at improvements to existing programs and chapter offerings, all the while ensuring the chapter maintained its sound financial position. I am very proud to announce that your board was able to deliver on its 2013 goals.

The Chapter was able to; deliver outstanding programs to its membership, give back to the community, advance the project management profession and maintain its strong financial position. This has allowed the board to introduce new and more exciting offers to our valued members in 2014.

Some key 2013 highlights include:

- maturation of our pm-volunteers.org™.org™ portfolio by achieving significant milestones, giving back to the not-for-profit community, and being recognized by industry as an important entity that should be supported
- 10% increase in overall Chapter Membership to hit all-time high membership numbers
- Volunteer gala recognizing the efforts of our volunteer members
- Enhanced monthly programs – we brought in high value speakers while maintaining a very competitive registration cost to our members
- Another outstanding one-day conference with record attendance and high attendee approval rating
- Continued delivery of world class education for our members at a reasonable cost

There are many other accomplishments this past year that are detailed within the various portfolio sections within this report.

As my term as President for the Chapter will end at the upcoming AGM, I am most appreciative of the support I have received from so many of our members. I would like to make special mention regarding several of our board members, specifically our VP at Large board member, Eamonn O'Laocha and our Outreach AVP, Barbara Gilmore, who stepped in and provided portfolio leadership throughout the year, and to our board members whose term on the board is now complete. Those board members are:

- Hamid Mahmoudi – VP Education
- Pavel Margolin – VP Programs
- Krishna Kumar – VP Outreach
- Sara Mohamadkhani – VP Operations
- Scott Lipscomb – VP Professional Development
- Bob Prenovost – VP pm-volunteers.org™

Thanks to all of you for your commitment and dedication to the board. Our Chapter has thrived under your leadership and the Chapter thanks you for all of your hard work. I would like to personally thank Alex Hamer, our current Past-President, for all he has done for the chapter over the years. His guidance and wisdom on chapter governance has been invaluable.

Based on feedback we received from our membership, 2014 will see the chapter make investments in our Education portfolio, as well as investigating the creation of branches in areas of the province where our current membership does not have easy access to our current Chapter offerings. We will continue to look at ways of enhancing our current programs, and encourage our membership to stay involved within the community.

I thank you all for your support throughout the years I have been on the Board and I look forward to meeting you at future Chapter events.

Yours in Project Management,

Rich

2 Membership

Ron Manson, VP Membership

2013 ACCOMPLISHMENTS

- We continued to deliver regular New Member Orientations, each one a sell-out in 2013. Under the guidance of Chhavi Miglani the New Members Team tried a variety of different activities at the NMO, so that we now feel happy to have a package that generates a fun and educational evening for our New Members.

- 2013 saw us hold fewer Meetups, although these events remain popular.

- Chapter membership continued to rise this year. We broke through the 2000-member barrier in January, and are looking forward to passing 2200 early in 2014.

2014 PLAN

- Continue to deliver and improve our New Member Orientation and Meetup programmes that proved so popular in 2013.
- This year, based on feedback from a number of sources, we'd like to do some research into what the Chapter can do for two separate member types – students and job-seekers. Volunteers whose interests match that goal would be most welcome.

2013 THANK YOU TO THE MEMBERSHIP TEAM

- In addition to Chhavi, thanks are due to Milie Taing and Joseph Djibu for their enthusiastic contributions to New Member activities.

3 Programs

Pavel Margolin, VP Programs

Programs Team

2013 ACCOMPLISHMENTS

- 13 dinner events (10 in Vancouver and 3 in Burnaby) with average attendance of 123/active month and total attendance of 1,229 individuals (compared to 1,071 last year)
- Useful results with experimental Burnaby events.
- Have expanded the team from 8 to 12 members.
- All team roles have been documented resulting in easier integration of new members and allowing volunteers to efficiently swap roles without sacrificing event quality.

2014 PLAN

- 10 dinner events in downtown @ the Four Seasons.
- 4 dinner events in Burnaby.
- Increased budget for speakers.
- Expansion:
  - Recruiting two additional team volunteers.
  - Further experimentation with Webinars. Potential game changing opportunity.

THANK YOU TO THE TEAM

Special thanks to all volunteers on the programs, marketing, and registration teams for another excellent year for our chapter program.

Satisfaction

	Overall Experience	Organization of Event
Jan (Van)	98%	100%
Feb (Van)	97%	93%
Mar (Bby)	74%	79%
Mar (Van)	88%	91%
Apr (Van)	95%	95%
May (Bby)	89%	85%
May (Van)	86%	90%
Jul (Van)	80%	87%
Aug (Van)	87%	89%
Sep (Van)	83%	92%
Oct (Bby)	88%	88%
Oct (Van)	97%	95%
Oct (Van)	89%	92%

Attendance

4 Education

Hamid Mahmoudi, VP Education

Submitted by: Eamonn O'Laocha, VP at Large and AVP for the education portfolio, CWCC PMI

Growing Project management capability and capacity through education in the lower mainland.

The Volunteers of the Education portfolio have once again proven themselves equal to the task of designing, developing and delivering industry leading project management certification education to our membership.
The well deserved reputation for excellence that our courses have earned, are a clear vindication of the hard work and contribution of our dedicated corps of volunteer members, from course managers and coordinators to instructors.

2013 has seen a dramatic rise in the number of for-profit businesses offering PMP and CAPM certification in on-line, classroom based and blended formats. Despite the crowded field of PMP certification provision we continue to sell out many of our courses.

This proliferation of certification course offerings for project management professionals testifies to the popularity of PMP as a certification, and its value as an accreditation that assists members in improving their career prospects. Within the CWCC chapter we boast a member PMP certification rate of over 64%!

2013 HIGHLIGHTS

Below are some of the highlights of another successful year for the education portfolio of the chapter:

- Over 110 project management professionals have attended our 2013 CAPM/PMP Prep courses on their way to certification achievement
- Our volunteers updated all our training material content for PMP and CAPM certification courses from version 4 of the PMBOK to version 5 of the PMBOK
- Scores of queries from our membership on all issues pertaining to PMI certification have been successfully handled by the portfolio volunteer members
- Initiation of an increased portfolio of certification and non-certification courses has taken place with additional offerings such as **PMI-ACP**, **CAPM**, and **Master classes in Project Management** primed for design and development
- Accrual of significant surplus funds that have supported the chapter's wider activities

2014 PLAN

Our plans for 2014 promise to be extremely exciting! While we will continue to deliver our excellent and perennially popular PMP/CAPM Certification courses, we will also offer our membership new courses that are both in great demand from our membership and difficult to access from for-profit providers learning providers.

The increasing reach of professional project management and its use in organizations has been significant in the last ten years. The need for ongoing professional development in the field of project management is a necessary element of all PMs' career development considerations.

With an increasing number of certified PMPs the need for PMs to differentiate themselves through in-depth experience and expertise, and through engaging in a more targeted approach to professional development through PDU achievement.

The education portfolio's 2014 offerings go some way to helping our members satisfy their need to take charge of their careers. We will be offering courses that are focused on the attainment of certifications (CAPM, PMP, PMI-ACP), and that are focused on the attainment of differentiating professional capabilities such as advanced perspectives, approaches, skills, tools and techniques in portfolio, program and complex project management (Master Classes in Project Management).

- Development and Delivery of a **PMI-ACP certification** course for members (either independently or in partnership with a suitable third party organization).

- Development and Delivery of a low-cost '**Bare Bones' PMP** prep course for members seeking employment as a project manager, for those members whose circumstances do not stretch to market rate prep courses
- Development and Delivery of a **CAPM Certification** specific prep course, reduced in scope and cost from a full-blown PMP prep course
- Development and Delivery of **Project Management Master Classes**, for those of our members who are beyond the PMP and wish to propel their professional development to even higher levels of competence

Acknowledgements

The excellence of our course offerings could not be maintained without the dedication, professionalism and expertise of our member volunteers, all of whom also have day jobs. Thank you all!

The education portfolio exists to support you, the membership of the CWCC of the PMI. We welcome your commitment to your professional development and rely on your input and contribution to help direct our efforts and focus. Please feel free to contact me to offer suggestions and/or to volunteer your expertise and time to our portfolio, I will be delighted to hear from you (avp.education@pmi.bc.ca).

5 Professional Development

Scott Lipscomb, VP Professional Development

2013 ACCOMPLISHMENTS

- Successful execution of the 2013 Professional Development Conference
  - Significant revenue generation compared to previous years
  - Maximum Career Fair vendor participation
  - Lunch time presentation and award ceremony by PM-V
  - Engagement of ICS, an event management company, to assist with the planning and execution of the conference
- Mentorship Program
  - Two mentorship intakes completed with 17 pairs (34 participants), earning an estimated 306 PDU's by the mentors with a smaller number of PDU's claimed by the protégés
  - One mentorship informal social events
  - Mentorship joined forces with the Meetup meetings to socialize participants with the PMI membership as a whole
  - John Mah, Director of Mentorship, stepping down after 5 years with transition in Sept to Milos Posposil

2014 PLAN

- Execution of the 2013 Professional Development Conference
  - Renewal of contract with ICS and increased involvement for:
    - Planning and execution
    - Sponsor acquisition and engagement
    - Other incremental improvements for short and long term planning
- Continued execution of the Mentorship Program
  - Growth of Tier 1 Program through innovative new marketing and advertising strategies
  - Development of Tier 2 Program in cooperation with the WEF
  - Development of Tier 3 Program in cooperation with PM-V late 2014

Special thanks to:

Zoe Fyfe and Corinne Kraushar for the planning, execution, and close-out of the 2013 Conference.

The other chapter portfolio volunteers for their continued involvement and contributions to the success of the annual conference.

John Mah, Milos Pospisil and the Mentorship team for another year of dedication to the Mentorship program.

6 Operations

Sara Mohamadkhani, VP Operation

Operations Team

The Operation portfolio manages the technology and event registration for the chapter.

Technology team manages Chapter E-Mail Server, creation of new accounts, modification to existing accounts, disabling old accounts, granting access to existing volunteers, and publishing weekly “e-blasts”.

Registration team manages creating events in Eventbrite for our monthly events and helping our guests register at the events, registering the PDUs with PMI, communicating with members and non-members with regards to their PDUs or any questions they may have about registering for events.

Operation portfolio supports all the other portfolios.

2013 ACCOMPLISHMENTS

Technology

- Consolidated the Chapter domains – pmi.bc.ca, projectmanagementbc.ca and pmibcmainland.ca into one Domain Registrar – 10dollar.ca with low cost DNS services
- Reduced Email forwarding cost from CAD 360 per year to CAD 39 per year by moving to a new email forward service with NOIP
- Eliminated legacy set up of email id creation and multiple infrastructure dependencies
- On time and prompt handling and resolution of tickets – creation and modification email ids for chapter volunteers
- Eblast preparation and launch on time every week throughout the year, including special eblasts and good collaboration with the Marketing portfolio.

Registration

- Provided continuous support to the Programs team for the monthly events
- Created the events in Eventbrite and monitored and reported the members and non-members registration
- Helped with the registration of guests at the events
- Registered each event with PMI.org and obtained a PDU number and communicated that with the members/non-members who registered in the event
- Responded to all the correspondents from our members/non-members with regards to the events
- Attendees report was created and published

2014 PLAN

The highlights for the 2014 plan – Operations Portfolio are:

- Further optimization of technology systems, web hosting
- Actively explore Proteon Chapter Management solution that can save costs significantly and improve efficiency of many chapter activities – look forward for Board support to pursue this
- Continue to support with Registration activities and improve the service to other portfolios

THANK YOU TO THE TEAM

Special thanks to all volunteers who made this year a success for Operation Portfolio. As VP of Operation for 2013, I have had the great pleasure to work with the following volunteers in the Operation portfolio:

- Ram Kodali
- Lilly Vakili
- Katherine Son Sun
- Jiawei Lui (Wavel)
- Jonathan Navarro (Jonah)
- Carrie Ng
- Jane Wu
- Gary Schring
- Duane Neufeld
- Devlin O'Neil
- Paula Slavicky
- Ghada Kilani

7 Volunteers

Submitted by Jas Gill, VP of Volunteers

The West Coast Chapter is run entirely by Volunteer and the Volunteers Portfolio addresses the volunteer needs for the Chapter and Chapter Portfolios. Those working in this group manage recruitment, retention, volunteer database and recognition. The Portfolio members recognize Chapter Volunteers though annual appreciate events and recruit formally and informally by participating in outreach. Volunteering within this portfolio means liaising with the other portfolios and developing soft skills such as mentoring and team building. Volunteering with the Chapter allows for contributing your knowledge and experience, development of new skills, networking opportunities as well as earning PDUs.

2013 ACCOMPLISHMENTS

Portfolio accomplish include:

- Updated High-rise volunteer database
- Outreach activities including hosting a table at the Annual Conference and Career Fair to inform and recruit volunteers.
- Hosting the annual Volunteer Appreciation event in November
- Started review of Volunteer Management system to improve the volunteer intake process and managing volunteer PDUs

2014 PLAN

Volunteer Portfolio Objectives for the coming year include:

- Simplify Volunteer intake process, management of volunteer data and volunteer PDU credits.
- Update Volunteer page on chapter website
- Conduct a volunteer survey to determine volunteer needs and expectations and
- Host several appreciation events throughout year.
- Attend New Members Orientation to encourage more members in volunteering with the Chapter.

THANK YOU TO THE TEAM

The Volunteer Portfolio operates with a very small dedicated team consisting of Amrik Singh Manager, Inquiries & Opportunities and Marc Speyer, Manager of Services. I would like to take this opportunity to thank both of them for their hard work and for ensuring this portfolio operates smoothly with the posting of volunteer positions, resumes and contact forms are forward to the appropriate VP's and once the volunteers are brought on board, their information is downloaded into our database and pictures are placed on the chapter's website.

8 Marketing

Qudsia Ahmed, VP Marketing

The Marketing portfolio manages communications between the chapter and its members and non-members. The portfolio is also responsible for promoting and managing the CWCC brand in the community. Marketing also provides support to other portfolios by ensuring their marketing and promotional needs are met in a timely manner.

Marketing communication includes direct to member emails (weekly eBlast), website updates, and social media communication through platforms such as Twitter, Facebook, and LinkedIn. The weekly eBlast is sent to members and non-members and communicates the latest chapter activities as well as sponsor content.

In addition, the Marketing portfolio supports other portfolios by managing marketing collateral for events and conferences, volunteer items, and marketing-related inventory.

2013 ACCOMPLISHMENTS

Team and Outreach Accomplishments

- Build a team from the ground up essentially through networking, New Member Orientation information sessions, and Meet-ups.
    - Initially beginning with 1 active volunteer, we are now a team of 5.
- Support Membership portfolio and promote CWCC to new members by presenting at New Member Orientations.
- Develop closer working relationships with Outreach and Professional Development portfolio to best support our sponsors (annual sponsors and conference sponsors)
- Develop relationships with marketing partner
- As Qudsia Ahmed will be transitioning out this role, a new candidate has been found for the VP Marketing role (Gwynne Fane) with the help of the Outreach portfolio.

Marketing Accomplishments

- Support the planning and execution of the CWCC Annual Career Fair and Conference by providing a Marketing Lead volunteer to manage all marketing and logistics activities.
- Increased focus on Social Media (Twitter & LinkedIn) which turned out to be very useful for PMI CWCC's Annual Career Fair and Conference.
- Standardize email marketing by working with Outreach and external partners for e
- Promoted the growth and accomplishments of pm-volunteers.org™.org™ through online marketing and will continue to do so in the future.
- Create the weekly eBlasts by coordinating with sponsors, Outreach portfolio, and Operations portfolio.
- Address any ad-hoc marketing requests from other portfolios in a timely manner
- Responded to and address any marketing-related issues from our sponsors

2014 PLAN

- The highlights for the 2014 plan – Operations Portfolio are:
- Transition between VP Marketing from Qudsia Ahmed to Gwynne Fane
- On boarding new volunteers in order to accomplish more marketing activities and support growth of portfolio
- Implement print marketing activities with local newspapers, magazines, etc.
- Increase presence of CWCC online by using social media platforms such Twitter and Facebook on a more regular basis
- Continue to work with other portfolios and external partners/sponsors to increase presence of the CWCC within the Vancouver community.

THANK YOU TO THE TEAM

Special thanks to all volunteers who made this year a success for Marketing Portfolio. As VP of Marketing for 2013, I have had the great pleasure to work with the following volunteers in the Operation portfolio:

- Zoe Fyfe
- Kenny Siu
- Justine Herman
- Marcel Bosio
- Ehson Syed
- Hong He

9 Outreach

Krishna Kumar, VP Outreach

Submitted by AVP, Outreach: Gilmore Barbara

CWCC's Outreach portfolio is responsible for the planning, execution, and monitoring of several programs that connect members to local organizations providing project, program or portfolio management related services and products.

Academic Outreach: Builds relationships with local post-secondary academic institutions and introduces the student community to the project management profession.

Industry Outreach: Builds relationships, introduces and promotes the project management profession to 'for profit', Crown Corporations, and government organizations across multiple industry sectors.

Professional Associations: Builds relationships with other non-profit professional organizations.

Sponsorship and Advertising: Generates sponsorship and advertising revenue that is reinvested in the Chapter for the benefit of our members. The portfolio offers a generous package of marketing benefits that gives the sponsoring or advertising organization access to CWCC members and the project management community. In return for this investment, the organization increases its brand awareness and loyalty, receives tremendous exposure and a premium opportunity to demonstrate commitment to project management professionals.

2013 ACCOMPLISHMENTS

- **Academic Outreach :**
  - Key strategic relationships established with UBC, SFU, BCIT, and Langara.

- **Industry Outreach :**
  - Key strategic relationships established with BC Hydro, Canada Post, City of Vancouver, City of Richmond, and ICBC were established through our Ambassadors
  - Qingyu Wang Ambassador, BC Hydro has been instrumental in organizing the first BC Hydro Annual Scheduling Conference on the 27th January 2014.

- **Professional Associations:**
  - Key strategic relationships established with other non-profit professional organizations including Agile Vancouver and Canadian Association of Management Consultants (CMC).

- **Sponsorship & Advertising :**
  - Welcomed 3 Annual sponsors and generated $9,500 in sponsorship and advertising revenue in 2013
  - Welcomed 14 sponsors and exhibitors to CWCC's Annual Conference and Career Fair on June 3rd and generated an additional $7,700 in sponsorship revenue
  - The CWCC-Workopolis Job Board partnership continued to generate exclusive jobs opportunities for our CWCC members.

2014 PLAN

- **Academic Outreach:**

  - Continue to build key strategic relationships with local post-secondary academic institutions
  - Deepen existing relationships with UBC, SFU, BCIT, and Langara College
  - Plan and execute 1 Student Focus event.

- **Industry Outreach:**

  - Continue to build key strategic relationships with 'for profit', Crown Corporations, and government organizations across multiple industries

- Deepen existing relationships with BC Hydro, Canada Post, City of Vancouver, City of Richmond, and ICBC were established through our Ambassadors
- Recruit Directors and Ambassadors across Banking & Financial Services, Crown Corporations, Entertainment, Media & Retail, Energy, Mining & Natural Resources, Telecoms & IT
- Plan and execute a minimum of 2 Industry Focus events.

- **Professional Associations:**
  - Continue to build key strategic relationships with other non-profit professional organizations
  - Deepen existing relationships with Agile Vancouver and CMC
  - Plan and execute a minimum of 1 Professional Organizations' event.

- **Sponsorship & Advertising:**
  - Continue to build relationships with 'for profit' organizations
  - Deepen existing relationships with our current and past sponsors and advertisers
  - Increase the number of sponsors and advertisers at our Annual Conference and Career Fair to 20
  - Generate a minimum of $25,000 in sponsorship and advertising revenue.

THANK YOU TO THE 2013 TEAM MEMBERS

Since September 2013, Outreach has recruited several new volunteers and reorganized the existing team. I'd like to thank both the old and the new team members for all their hard work in 2013.

- Barbara Gilmore Director & AVP, Outreach and VP at Large
- Kouros Goodarzi Director, Professional Associations
- Gwynne Fane Director, Sponsorship & Advertising
- Fadi Attal Director, Construction & Engineering
- Guido Lichius Ambassador, Construction & Engineering
- Tom Diersch Director, Government, IT & Healthcare
- Louise Huang Ambassador, City of Richmond
- Agatha Malczyk Ambassador, City of Vancouver
- Peggy Ah Yong Director, Academic
- Parveen Goel Ambassador, Canada Post
- Paul McMillan Ambassador, ICBC
- Qingyu Wang Ambassador, BC Hydro

Thank you to those who left in 2013:

- Krishna Kumar VP, Outreach Services
- Michele Louie Director, Business Outreach, Government & Retail
- Aaron Alsop Director, Business Technology & Resources
- Phil Mentacos, Mgr, Sponsorship & Affinity
- Rahilla Khan Manager - Affinity Program
- All Academic Ambassadors: Stephanie Koonar, Linda Butterfield, Richard Vurdela, Marie Pizarro, Svetlana Avramova, & Julie Foxcroft
- Milos Pospisil – transitioning to Director, Mentorship

10 pm-volunteers.org™

Bob Prenovost, Vice President, pm-volunteer.org, CWCC PMI

PROJECT MANAGERS CREATING SOCIAL IMPACT!

pm-volunteers.org™(PM-V) mobilizes high value, skilled, volunteer project management services for charitable not-for-profit organizations. PM-V creates meaningful opportunities for skilled project management professionals to volunteer in way that enhances their career development and that adds sustainable value to the greater community. Many of the projects undertaken by PM-V's **Volunteer Alumni** create a lasting legacy of benefits for the not-for-profit organizations and for those most at risk in the community.

2013 HIGHLIGHTS

Here are just a few accomplishments made possible through the support of our chapter members and volunteers:

- Over **8000 hours of volunteer project support** committed to be given back to local community organizations by highly skilled, volunteer project management professionals
- To date, PM-V has provided support for **104 projects** in the non-profit sector!
- **106** charitable not-for-profit organizations have been engaged through the program
- **201** leaders from over **100** not-for-profit organizations have successfully completed PM-V's highly successful **Non *Profit Project Management Training Workshops*** series
- CWCC PMI & PM-V awarded the 2nd annual **Non-Profit Project of the Year Award** to **bc211**, including a $2000.00 project grant.

2014 PLAN

2014 promises to be just as exciting as we reach out to engage new not-for-profit organizations in more communities in the Lower Mainland.

- Collaboration with other leading community stakeholders including **Vancity, the City of Vancouver** and **LIFT Philanthropy Partners** will increase the diversity of organizations engaged and the variety of project opportunities that will be available to project management professionals through the program

- PM-V's **Non Profit Project Management Training Workshops** series will be offered again in more communities, building project management capacity and capability in the non-profit sector.

Thanks so much to PM-V's incredibly committed volunteer project managers, NFP organization clients and partners, and to the PM-V program operations team who make it happen every day. We are also extremely thankful for the ongoing support of Canadian West Coast Chapter PMI. For those of you who have not volunteered yet, don't wait another moment to do so! For more information, go to www.pm-volunteers.org™.

CWCC PMI PM-V Non Profit Project of the Year Award to bc211 – June 2013

Non Profit Project Management Training Workshops – November 2013

pm-volunteers.org™ 2013 Program Growth	Dec 31/12 Program to date	Dec. 31 /13 Program to date	+/-	% Inc
# of non profit organizations engaged	83	106	23	28%
Total PM volunteer hours committed	5197	8047	2850	55%
Total actual PM volunteer hours delivered	3461	5977	2516	73%
# Of projects in PM-V portfolio	69	104	35	51%
# Of PM professionals engaged as volunteers	68	105	37	54%
# Non profit Leaders completed Project Management Training Workshops	73	201	128	175%

11 Finance

Mark Freeman, VP Finance

The Finance Portfolio is responsible for overall management of the revenue and expenses and investments of the Chapter

The 2013 year was financially successful. The Budget set for the year was conservative, with a plan to have a $5.5K deficit. With prudent management, the Chapter finished the year with a surplus of $72.5K; a favourable variance to budget of $78.0K.

Revenues for the Chapter were $333.8K, an unfavourable to Budget of $42.0K primarily due to the cancelation of one Education Portfolio course and lower Program Portfolio revenues. This was offset by expenses of $261.3K, a favourable variance to Budget of $120.0K due to one less Education Portfolio course; less participation in the Program Portfolios; lower administration costs and office rent in Board and Finance Portfolios.

Canadian West Coast Chapter of the Project Management Institute
STATEMENT OF FINANCIAL POSITION
As at December 31, 2013

ASSET		
Current Assets		
Chequing Bank Account	94,574	
USD Cash-in CAD	126,652	
Pay Pal Acount	2,669	
Total Cash		223,895
Prepaid Expenses		975
Total Current Assets		224,870
Capital Assets		
Chapter Equipment	5,739	
Accum. Amort. -Furn. & Equip.	(5,298)	
Net - Furniture & Equipment		441
Computer Equipment	886	
Accum.Amort.-Computer Equipment	(886)	
Net-Computer Equipment		-
Total Capital Assets		441
Other Non-Current Assets		
Computer Software	1,620	
Net-Computer Software		1,620
Total Other Non-Current Assets		1,620
TOTAL ASSET		**226,931**
LIABILITY		
Current Liabilities		
Audit Fee Payable		4,000
Accrued Expenses Payable		6,593
GST Owing (Refund)		2,327
Total Current Liabilities		12,920
TOTAL LIABILITY		**12,920**
EQUITY		
Owners Equity		
Retained Earnings - Previous Year		141,546
Current Earnings		72,465
Total Owners Equity		214,011
TOTAL EQUITY		**214,011**
LIABILITIES AND EQUITY		**226,931**

Canadian West Coast Chapter of the Project Management Institute
STATEMENT OF OPERATIONS
For the Year Ended December 31

	2013 Budget	2013 Actuals
Revenues		
Education	180,750	131,298
Membership	55,650	59,020
Professional Development	44,000	53,441
Outreach	29,688	25,565
Mentorship	1,050	1,350
PM-Volunteers.org	5,650	13,910
Operations	-	-
Volunteers	-	-
Marketing	-	-
Board & Committee Meetings	-	-
Programs	58,350	48,277
Finance & Admin	650	933
Total Revenues	***375,788***	***333,794***
Expenses		
Education	88,970	52,271
Membership	8,000	3,303
Professional Development	51,940	53,447
Outreach	4,420	4,549
Mentorship	2,020	528
PM-Volunteers.org	18,765	17,862
Operations	9,058	4,379
Volunteers	7,050	4,913
Marketing	9,500	45
Board & Committee Meetings	27,200	16,041
Programs	111,250	88,042
Finance & Admin	43,063	15,949
Total Expenses	***381,236***	***261,329***
Excess (Deficit) of Revenues Over Expenses	**(5,448)**	**72,465**

12 2013 AGM Agenda

Four Seasons Hotel Vancouver, 791 W Georgia Street, Vancouver, BC
7:45 pm meeting commences

1. Confirmation of quorum
2. Acceptance of the 2012 AGM Minutes
3. Presentation of the 2013 Annual Report
4. Presentation of the 2014 Operating Budget
5. Proposed changes to the bylaws
6. Nomination and election of Chapter officers for 2014
7. Recognition of retiring board members and volunteers
8. Other business
9. Adjourn the 2013 AGM

13 2012 AGM Agenda & Minutes

Date: February 18, 2013
Location: Bruce & Les Welsh Room – YWCA at 535 Hornby Street, Vancouver, BC
Chairperson: Richard Brodowski, President

Meeting: CALLED TO ORDER at 6:04 pm

1. Confirmation of Quorum:
   a. CWCC PMI members present at time of Call to Order = 33 total attendance
   b. Quorum **CONFIRMED**

2. Acceptance of Agenda

   Move: Scott Lipscomb
   Second: Pavel Margolin
   Resolution: Motion **CARRIED**

3. Acceptance of the 2011 AGM minutes

   Motion: the membership approves the minutes of the 2011 Annual General Meeting
   Move: Hamid Mahmoudi
   Second: Bob Prenevost
   Resolution: Motion **CARRIED**

4. Acceptance of the 2012 Annual Report

   Motion: the membership approves the minutes of the 2012 Annual Report
   Move: Ron Manson
   Second: Joan Vincent
   Resolution: Motion **CARRIED**

5. The 2012 Board Approved Operating Budget Presented

6. Proposed Changes to Chapter Bylaws

   Motion: the membership approves the changes to the Bylaws as presented at the Annual General Meeting on February 18, 2013
   Move: Sara Mohamadakhani
   Second: Chris Chong
   Resolution: Motion **CARRIED**

7. Nomination and Election of Chapter Officers for 2013

   Motion: the membership approves the nominated slate of candidates for the Board of Directors:

   Slate for the standard election cycle (two year term)
   a. Vice President, Volunteers: Jas Gill
   b. Vice President Operations: Sara Mohamadkhani
   c. Vice President, Outreach Krishna Kumar
   d. Vice President, Marketing: Qudsia Ahmed

   One Year Term (this position is half-way through the election cycle)
   e. Vice President, Finance: Mark Freeman

   Move: Ron Manson
   Second: Laura Skosnik
   Resolution: Motion **CARRIED**

8. Recognition of retiring Board Members & Volunteer
   a. Retiring Board Members:
      i. Suzanne Fontaine – VP Volunteers
      ii. Chris Chong – VP Marketing
      iii. Iryna Pauliukova – VP Finance
   b. Volunteer Recognition
      i. Qudsia Ahmed - Received the Board 2012 Volunteer Recognition Award - $50.00 Metrotown Gift Certificate
      ii. Zsuzsanna Hollander - Received the Board and Peer 2012 Volunteer Recognition Award - $50.00 Metrotown Gift Certificate
      iii. Phil Mentacos - Received the Board and Peer 2012 Volunteer Recognition Award - $50.00 Metrotown Gift Certificate

      Board and Peer Nominations for the 2012 Volunteer Recognition will each receive a $15.00 Metrotown Gift Certificate
      iv. Randy Dahlgren (recognized by the Board)

v. Diana Gonzales (recognized by the Board)
vi. Ram Kodali (recognized by the Board)
vii. Donald Williams (recognized by the Board)
viii. Pietro Widmer (recognized by Atusa Aschury)
ix. Amrik Singh (recognized by Michele Louis)
x. Andrea Callaghan (recognized by Scott Lipscomb)
xi. Corinne Kraushar (recognized by Scott Lipscomb)

9. Motion to ADJOURN Meeting
    a. Move: Scott Lipscomb
    b. Second: Ron Manson
    c. Resolution: Motion **CARRIED**

14 Past Directors of the Board

1979 and 1980	
President	Max Wideman
Secretary/Treasurer	Jim Lee
VP Membership	Eric Smyth (Sep-Jun)
	Walter Wawruck (Jul-Dec)
VP Publicity	Doug Wedge
VP Programs	Neville Smith
VP at Large	Bryan Shapiro
1981	
President	Neville Smith
Past President	Max Wideman
Secretary	Michael Sung
Treasurer	Dennis Haller
VP Membership	Walter Wawruck
VP Publicity	Ron McMaster
VP Programs	Richard Smyth
1982	
President	Walter Wawruck
Past President	Neville Smith
Secretary	Dennis Haller
Treasurer	Michael Sung
VP Membership	Jim Fulton
VP Publicity	Frank Blandford
VP Programs	Michel Silver
1983	
President	Bryan McConachy
Past President	Walter Wawruck
VP Communications	Jim Cant
VP Finance	Rod Dawson (Jan-Aug)
	Henry Becker (Sep-Dec)
VP Membership	Michel Silver (Jan-Aug)
	Rod Dawson (Sep-Dec)
VP Publicity	Ken O'Kennedy
VP Programs	Dennis Haller
1984	
President	Bryan McConachy
Past President	Walter Wawruck
VP Communications	Ralph Danbert
VP Finance	Henry Becker
VP Membership	Rod Dawson

VP Publicity	John Gadsby (Jan-Jul)
	Ken Stubbs (Aug-Dec)
VP Programs	Frank Brannen
1985	
President	Rodney Dawson
Past President	Bryan McConachy
VP Communications	Robert Prescott
VP Finance	Dieter Godt (Jan-Apr)
	Hakan Lillquist (May-Jun)
	Frank Elkins (Jul-Dec)
VP Membership	Derrick Finn
VP Publicity	Kenneth Stubbs
VP Programs	Frank Brannen (Jan-Mar)
	Kenneth Parr (Apr-Aug)
	Wim Jellema (Sep-Dec)
VP Education	John Roper (Jan-Jul)
	Neill McGowan (Aug-Dec)
1986	
President	Derrick Finn (Jan-Jun)
	Tony Cohen (Jul-Dec)
Past President	Rodney Dawson
VP Communications	Robert Prescott
VP Finance	Chris Quaife
VP Membership	Frank Elkins
VP Publicity	Garry McLean
VP Programs	Charles Birch (Jan-Mar)
	Jagdish Sondhi (Apr-Jun)
	Hans Hansen (Jul-Sept)
	Vijay Verma (Oct-Dec)
VP Education	Tony Cohen (Jan-Jun)
	Peter Ward (Jul-Dec)
1987	
President	Chris Quaife
Past President	Tony Cohen
VP Communications	John Haythorne
VP Finance	John Eastman
VP Membership	Grant Ritchie
VP Publicity	Garry McLean (Jan-Aug)
	Bob Fritz (Sep-Dec)
VP Programs	Vijay Verma
VP Education	Mike Kondra
1988	
President	Chris Quaife

Past President	Tony Cohen
VP Communications	Frank Eadie
VP Finance	John Eastman
VP Membership	Grant Ritchie
VP Publicity	Mike Layland
VP Programs	Vijay Verma
VP Education	Mike Kondra
1989	
President	Vijay Verma
Past President	Chris Quaife
VP Communications	Bob Wood
VP Finance	Bob Parsons
VP Membership	Dieter Godt
VP Publicity	Mike Layland
VP Programs	Hans Hansen (Jan-Jul)
	Bob Curry (Aug-Dec)
VP Education	Heinz Dahn (Jan-Aug)
	Louise Novakowski (Sep-Dec)
1990	
President	Bob Curry
Past President	Vijay Verma
VP Communications	Bob Wood
VP Finance	Richard Newman
VP Membership	Dieter Godt
VP Publicity	Keith Anderson
VP Programs	Glen Smyrl
VP Education	Louise Novakowski
AACE Representative	Barbara Mariacher (Jan-Sep)
	Walter Wawruck (Oct-Dec)
1991	
President	Bob Curry
Past President	Vijay Verma
VP Communications	Michael Stebbings
VP Finance	Dennis Compton
VP Membership	Scott Anderson
VP Publicity	Keith Anderson
VP Programs	Louise Novakowski
VP Education	Joan Vincent
AACE Representative	Walter Wawruck
1992	
President	Glen Smyrl
Past President	Bob Curry
VP Communications	Michael Stebbings
VP Finance	Dennis Compton

VP Membership	Scott Anderson
VP Publicity	Fred West
VP Programs	Bob Anderson
VP Education	Joan Vincent
AACE Representative	Walter Wawruck
1993	
President	Joan Vincent
Past President	Bob Curry
VP Finance	Michael Stebbings
VP Membership	David J. Turner
VP Publicity	Fred West (Jan-Apr)
	Douglas McCracken (May-Dec)
VP Programs	Bob Anderson (Jan-May)
	Walter Wawruck (Jun-Dec)
VP Education	Walter Wawruck
1994	
President	Joan Vincent
Past President	Bob Curry
VP Communications	RD Merritt (Jun-Dec)
VP Finance	Michael Stebbings
VP Membership	David J. Turner
VP Publicity	Douglas McCracken
VP Programs	Walter Wawruck (Jan-May)
VP Education	Walter Wawruck
1995	
President	Shirley Gavelin (Jan-Apr)
Acting Pres.	Walter Wawruck (May-Dec)
Past President	Joan Vincent
VP Communications	RD Merritt
VP Finance	Brian Boone
VP Membership	Pieter Vannierop
VP Publicity	Doug McCracken (Jan-Feb)
	Barry Hawkins (Feb-Dec)
VP Programs	Heather MacDonald
VP Education	Walter Wawruck
1996	
President	Pieter Vannierop
Past President	None
VP Communications	Ron Parker
VP Finance	Brian Boone
VP Membership	Pieter Vannierop
VP Publicity	Sam Ambrosio
VP Programs	Heather MacDonald

VP Education	Nancy Petersen
Director at Large	Marc Drolet (Sept - Dec)
1997	
President	Pieter Vannierop
Past President	Walter Wawruck
VP Communication	Marc Drolet
VP Finance	Vinod Chandra
VP Membership	Ron Matthews
VP Publicity	Sam Ambrosio
VP Programs	Kathy Zandbergen
VP Education	Nancy Petersen
Director at Large	Jim Bester
Director at Large	Gerry Benard
1998	
President	Sam Ambrosio
Past President	Pieter Vannierop
VP Communication	Luba Ebert (Jan - Mar)
	Mike Gardiner (Apr - Dec)
VP Finance	Arthur Kanzaki
VP Membership	David King
VP Publicity	Jolyon Hallows
VP Programs	Garth Day (Jan - Mar)
	Ross Evans (Apr - Dec)
VP Education	John Mancini
Sponsorship Coordinator	Jacques Marut
1999	
President	Dave King
Past President	Sam Ambrosio
VP Communications	Mike Gardner
VP Finance	Art Kanzaki
VP Membership	Nassir Kurji
VP Publicity	Jolyon Hallows
VP Programs	Clive Field
VP Education	Luba Ebert
Sponsorship Coordinator	Jacques Marut
2000	
President	Dave King
Past President	Sam Ambrosio
VP Communications	Jolyon Hallows (Jan-Aug)
	Iain Palmer (Sep-Dec)
VP Finance	Jacques Marut
VP Membership	Peter Ling
VP Publicity	Douglas Muir

VP Programs	David Conery
VP Education	Luba Ebert
Director at Large	Alex Fakidis (Feb-Dec)
Director at Large	Iain Palmer (Mar-Sep)
Director at Large	Moreno Perazzolo (Sep-Dec)
Sponsorship Coordinator	Arthur Kanzaki
2001	
President	Pamela Hollington (Jan-Sep)
	Brian Barsalou (Oct-Dec)
Past President	Dave King
VP Communications	Iain Palmer (Jan)
	Gary Nelson (Feb-Dec)
VP Finance	Hilda Foskett
VP Membership	Brian Barsalou (Jan-Sep)
	Iain Palmer (Oct-Dec)
VP Publicity	Douglas Muir (Jan-Jun)
VP Programs	Schona Rae
VP Education	Alex Fakidis
Director at Large	Iain Palmer (Feb-Sep)
2002	
President	Brian Barsalou (Jan–Aug)
	Iain Palmer (Sep-Dec)
Past President	Dave King (Jan-Aug)
	Brian Barsalou (Sep-Dec)
VP Communications	Gary Nelson
VP Finance	Julian Hoogstra (Jan-Aug)
	Christina Fryer (Sep-Dec)
VP Membership	Iain Palmer
VP Publicity	Natali Saric (Jan-Aug)
	Julian Hoogstra (Sep-Dec)
VP Programs	Schona Rae
VP Education	Tom Callen
2003	
President	Julian Hoogstra (Jan–Aug)
	Bill Warner (Sep-Dec)
Past President	Iain Palmer
VP Communications	Gary Nelson (Jan-Mar & Sep-Dec)
	Bill Warner (Apr-Aug)
VP Finance	Christina Fryer (Jan-Jun)
VP Membership	Li Yang
VP Publicity	Irene Hargitt (Jan-Jun)
	Lori St. Valentine (Oct-Dec)
VP Programs	Carol McLean (Jan-Jun)
	Katherine Nthenge (Aug-Dec)

VP Education	Tom Callen
Director at Large	Rajan Rao (Sep-Dec)
Director at Large	John Kay (Nov-Dec)
2004	
President	Clive Field
Past President	Bill Warner
VP Communications	Rajan Rao
VP Finance	Cynthia Spraggs
VP Membership	Iain Palmer
VP Publicity	Lori St Valentine
VP Programs	Bruce Locke
VP Education	Cynthia Caine
Director at Large	John Kay
2005	
President	John Kay
Past President	Clive Field
VP Communications	Nicolle Bourget
VP Finance	Lolo Young (Jan-Aug)
	Clement Ma (Sep-Dec)
VP Membership	Iain Palmer
VP Publicity	Lori St Valentine (Jan-Sep)
	Mary Wilson (Oct – Dec)
VP Programs	Angie Smith
VP Education	Cynthia Caine
Director at Large	Clement Ma (Jan-Aug)
Director at Large	Stephen Cheung (Sep-Dec)
Director at Large	Inga Stefanova (Jan-July)
Director at Large	Corinna Pucher (Sep-Dec)
2006	
President	Iain Palmer
Past President	John Kay
VP Communications	Nicolle Bourget (Jan-Apr.)
	Gary Nelson (May-Dec.)
VP Finance	Clement Ma
VP Membership	Cynthia Caine
VP Publicity	Mary Wilson (Jan.-Sep.)
	Ikee Battle (Oct – Dec)
VP Programs	Angie Smith
VP Education	Stephen Cheung
VP Volunteers	Brian Barsalou
Director at Large	Joy Lin
2007	
President	Iain Palmer

Past President	John Kay
VP Communications	Angie Smith
VP Finance	Clement Ma
VP Membership	Cynthia Caine
VP Programs	Joy Lin
VP Publicity	Ikee Battle (Jan.-Mar.)
	Brian Barsalou (Apr.-Dec.)
VP Education	Stephen Cheung
VP Volunteers	Brian Barsalou (Jan.-Feb.)
	Abelardo Mayoral-Fierros (May.-Dec.)
Director at Large	Tony Tsang (Jun.-Dec.)
Director at Large	Alex Guy (May-Dec.)
2008	
President	Iain Palmer
Past President	John Kay (Jan-Apr)
	Brian Barsalou (May-Dec)
VP Communications	Angie Smith (Jan-Jul)
	Tom Munro (Aug-Dec)
VP Finance	Vijay Ranganathan
VP Membership	Clement Ma
VP Publicity	Brian Barsalou (Jan-Apr)
	Zdenko Erceg (May-Dec)
VP Programs	Amin Tabatabayi
VP Education	Krishna Kumar
VP Professional Development	Dale Laarz
VP Volunteers	Abelardo Mayoral-Fierros
VP Administration	Cynthia Caine (Jan-Sep)
	Joanne Charlton (Oct-Nov)
VP Careers	Richard (Rich) Brodowski (Nov-Dec)
VP at Large	Tony Tsang (Jan-Apr.)
VP at Large	Andrew Coates
VP at Large	Richard (Rich) Brodowski (Apr.-Oct.)
VP at Large	Brian Mullen (May-Sep.)
VP at Large	Joanne Charlton (May-Sep.)
VP at Large	Harry Gill (Nov-Dec)
2009	
President	Iain Palmer
President Elect	Vijay Ranganathan
Past President	Brian Barsalou
VP Administration	Joanne Charlton (Jan-Aug)
VP Communications	Tom Munro
VP Finance	Abelardo Mayoral-Fierros
VP Membership	Alex Hamer
VP Publicity	Zdenko Erceg

VP Programs	Rafah Tello
VP Education	Krishna Kumar
VP Professional Development	Dale Laarz
VP Volunteers	Gino Morena
VP Careers	Richard (Rich) Brodowski
VP at Large	Clement Ma (Jan-Dec)
VP at Large	Harry Gill (Jan-Aug)
VP at Large	Inga Stefanova(Aug-Dec)
VP at Large	Rahim Othman (Aug-Dec)
2010	
President	Alex Hamer (May-Dec)
	Vijay Ranganathan (Jan-May)
President Elect	Abelardo Mayoral-Fierros (Jan-Aug)
Past President	Vijay Ranganathan (May-Dec)
	Iain Palmer (Jan-May)
VP Communications	Ronald Manson
VP Communications	Tom Munro (Jan-Jun)
VP Membership	Crispin Wye
	Alex Hamer (Jan-May)
VP Publicity	Zdenko Erceg
VP Programs	Rafah Tello
VP Education	Krishna Kumar
VP Professional Development	Lesley Husband (Nov-Dec)
	Andrzej Nawrocki (Jan-Oct)
VP Volunteers	Gino Morena
VP Careers	Richard (Rich) Brodowski
VP at Large (Finance)	Vivian Chi
2011	
President	Alex Hamer
Past President	Vijay Ranganathan (May-Dec)
VP Technology	Ronald Manson
VP Membership	Crispin Wye
VP Marketing	Chris Chong
VP Programs	Rafah Tello
VP Education	Krishna Kumar
VP Professional Development	Lesley Husband
VP Volunteers	Suzanne Fontaine
VP Outreach	Richard (Rich) Brodowski
2012	
President	Richard (Rich) Brodowski
Past President	Alex Hamer
VP Operations	Sara Mohamadkhani
VP Membership	Ronald Manson
VP Marketing	Chris Chong

VP Programs	Pavel Margolin
VP Education	Hamid Mahmoudi
VP Professional Development	Scott Lipscomb
VP Volunteers	Suzanne Fontaine
VP Outreach	Krishna Kumar
2013	
President	Richard (Rich) Brodowski
Past President	Alex Hamer
VP Operations	Sara Mohamadkhani
VP Membership	Ronald Manson
VP Marketing	Qudsia Amed
VP Programs	Pavel Margolin
VP Education	Hamid Mahmoudi
VP Professional Development	Scott Lipscomb
VP Volunteers	Jas Gill
VP Outreach	Krishna Kumar
VP at Large (Education)	Eamonn O'Laocha

15 Chapter History

The West Coast British Columbia Chapter of the PMI was inaugurated on September 12, 1979, in a meeting attended by 52 people at the University of British Columbia. A Board of Directors was elected with Max Wideman as President. In 1981, with the Chapter now well established, Neville Smith took over the presidency. The location of dinner meetings was changed from the University of British Columbia to a downtown hotel.

The 1982 Board of directors took the decision to maximize attendance at monthly dinner meetings as the vehicle for a major expansion of Chapter support. The mailing list was increased to more than 360 people and a telephone committee was organized. The 1982 drive for attendance was very successful. During the year, dinner meeting attendance never fell below 60, and by the end of the year had typically ranged from 80 to 100. At the same time, Chapter membership rose sharply. Compared to the 106 members at the end of 1981, there were in excess of 140 by the end of 1982. The PMI International Board recognized Walter Wawruck's contribution to our Chapter's development and acclaimed him as "Outstanding Chapter President" for 1982.

Significant initiatives were taken during Bryan McConachy's terms as Chapter president in 1983 and 1984, including "Feature Project of the Year". A monthly newsletter with advertising was organized. Education sessions and an employment bureau were started. Walter Wawruck initiated and managed the successful first PMI Regional Symposium. This not only gave the Chapter financial stability, but also established the Chapter's reputation in Vancouver and PMI International, and led to the Chapter of the Year award. Bryan McConachy earned the distinction of being chosen PMI's "Outstanding Chapter President" twice.

In 1985 liaison with the B.C. Section of the American Association of Cost Engineers (AACE) led to joint education sessions and a joint dinner meeting. Finance and administrative procedures were streamlined. Membership reached its highest level to date, 190.

There were significant advances in education in 1986. A professional development seminar was presented for the first time. Max Wideman led the PMI International efforts in compiling a Project Management Body of Knowledge (PMBOK). 1987 and 1988 saw a relatively stable Chapter board after two years of high turnover. This was important to the success of the 1988 Northwest Regional Symposium, as well as to plans for an ambitious professional development and basic project management education program leading to Project Management Professional certification. 1988-89 saw the launching of a PMP Certification course in collaboration with Simon Eraser University. Twenty eight people attended the first course and nineteen took the certification exam.

In 1989 the Chapter Board took an initiative in co-operation with AACE by appointing an AACE representative to the board. This arrangement continued through 1992. The Vancouver Section of the AACE decided in 1993 not to pursue a program of regular technical activities and the strategic alliance between the two societies collapsed. In 1990, registered membership exceeded 200 for the first time.

In 1991 detailed planning began for PMI's 25th Annual International Seminar-Symposium - Leadership in a World of Change - which was successfully held October 1994 in Vancouver. Over 50 local volunteers managed the marketing, sponsorship, programs and exhibition activities while PMI Central Administration managed the registration and physical arrangement for the event. Bryan McConachy chaired the Conference Steering Committee; Chris Quaife was the project manager.

A number of initiatives were undertaken in 1997 and1998, including development of the West Coast B.C. Chapter web site. Membership now exceeded 300. In 1997 the Vancouver Island Chapter received its charter and several of the West Coast BC Chapter members who lived on the island transferred their membership. The drop in membership was offset mainly by the registration of the Chapter's new corporate members. Representatives of the Chapter prepared a submission and delivered a presentation to the Barrett Commission on Leaky Condominiums.

In 1990, as follow-up to a recommendation of the 1988 Station Square Inquiry, regarding the Save-on-Foods collapse in Burnaby, the Chapter was part of an initiative to prepare a manual of practice. This depended on provincial government funding, which was not provided.

In 1998 the Chapter initiated an industry task force to address management problems on building projects, and in 1999 the task force took on what is now called "Management of Building Projects" - a 250 page practice manual. The project manager was Chris Quaife and the coordinating editor was Matti Saar, both Chapter members and PMPs.

In 2000 the growth of information technology meant that the Chapter membership had much greater representation from this industry. The Project Management Institute grew, focused outward, developed an extremely successful marketing program and significantly increased awareness and the value of our profession around the globe. PMI required Chapters

to incorporate and after several name changes and seven Presidents, the Chapter settled on its new name: Canadian West Coast Chapter PMI. It settled down and began to focus on increasing member value.

In 2006 the membership agreed to add a VP of Volunteers to the board to grow the Chapter's volunteer resources. The Chapter delivered an in house PMP preparation course and Chapter revenues doubled.

In 2007 the Chapter successfully delivered several Professional Development events and at the yearend AGM it added a VP of Professional Development and a VP of Administration to the Board.

In 2008 the Chapter delivered its first Mentoring Program and at the AGM several very significant changes were made to the Bylaws. Two more VPs were added to the board: Careers and President Elect. Board positions were expanded from a single year terms to a two year term and elections were staggered over two years with half the Board being elected in each year. This added stability and continuity to the board and the Chapter.

In 2009 the Chapter added a paid Executive Director position (started in late 2008). Both the strategic planning and operational/budgeting sessions were expanded and improved upon.

By the end of 2009 the Chapter had developed into a mature, strong and vibrant organization that was recognized as such locally, within the Region and by the Global Operations Centre (GOC) of PMI itself. In 2005 the Chapter delivered 900 PDU hours to members and by 2009 had delivered over 28,000 PDU hours.

2010 has seen a higher turnover of board members as it adjusted to a change in leadership. Following Iain Palmer's ten years on the board (with four as president) Vijay Ranganathan served five months before handing over the presidency to Alex Hamer.

2011, with Alex Hamer still as president, saw the stabilization of Chapter finances and operations, and no turnover of the board of directors. At the end of 2011 the Executive Director left her role and the chapter did not replace her.

In 2012 Richard (Rich) Brodowski was elected president. The chapter had a successful year, delivering a strong one-day annual conference, several PMP certification preparation courses, and successful monthly dinner events. In addition, the chapter was fortunate enough to co-host the 2012 PMI Global Congress and Leadership Institute Meeting.

Significant highlights of 2013 include the maturation of the pm-volunteers.org™.org™ portfolio that; achieved several significant milestones, gave back to the not-for-profit community, and was recognized by the not-for-profit community as an important entity that should be supported. There was a 10% increase in overall Chapter Membership to hit an all-time high of over 2150 members. A Volunteer gala recognizing the efforts of our volunteer members was launched and the on-going enhancement of the monthly programs continued by bringing in high value speakers while maintaining a very competitive registration cost to our members. 2013 also saw another outstanding one-day conference and a partnership with ICS to assist with conference planning and logistics. The conference had record attendance and high attendee approval rating. The Education portfolio continued its delivery of world class education for our members at a reasonable cost.

16 Sponsors

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